Administration

UO President (Interim)
Robert Berdahl

Vice President for University Relations
Michael Redding

Senior Vice President and Acting Provost
Lorraine Davis

Vice President for University Development
Michael Andreasen

Vice President for Institutional Equity and Diversity (Interim)
Robin Holmes

Vice President for Research and Dean of the Graduate School
Kimberly Espy

Vice President for Finance and Administration and Chief Financial Officer
Jamie Moffitt

General Counsel
Randy Geller

Intercollegiate Athletics
Rob Mullens

Academic Schools and Colleges
University Library

Military Science

Oregon Bach Festival

Senior Vice Provost for Academic Affairs

- Academic Extension
- Labor Education and Research Center
- Museum of Natural and Cultural History
- Wayne Morse Center for Law and Politics

Vice Provosts

- Budget and Planning
- Graduate Studies
- International Affairs
- Undergraduate Studies

- Enrollment Management
- Information Services and CIO
- Portland Programs

Vice President for Student Affairs
Robin Holmes

- Career Center
- Dean of Students
- Holden Leadership Center
- University Health Center

- Counseling and Testing Center
- Erb Memorial Union
- Physical Education and Recreation
- University Housing

- Research Centers and Institutes
- Graduate School
- Research Development
- Sponsored Research
- Research Compliance
- Riverfront Research Park
- Technology Transfer

- Affirmative Action and Equal Opportunity
- Budget and Finance
- Campus Operations
- Campus Planning and Real Estate
- Enterprise Risk Services
- Human Resources
- Institutional Research
- Public Safety
The Oregon State Board of Higher Education, the statutory governing board of the seven-campus Oregon University System, is composed of 12 members appointed by the Governor and confirmed by the Oregon State Senate.

**President, Matthew Donegan** (June 2009 - June 2013 | Co-President and Co-Founder, Forest Capital Partners)

**Vice President, Jill Eiland** (February 2010 - June 2013 | Corporate Affairs Manager, Intel Corporation)

Lynda Ciuffetti (July 2010 - June 2012 | Faculty member, Oregon State University)

Brianna R. Coulombe (December 2011 - June 2013 | Student, Eastern Oregon University)

Allyn Ford (February 2010 - June 2013 | President, Roseburg Forest Products)

James Francesconi (February 2007 - June 2012 | Attorney with Haglund, Kelley, Horngren, Jones, and Wilder)

Farbodd Ganjifard (June 2011 - June 2013 | Student, Oregon State University)

Paul Kelly, Jr. (September 2007 - June 2015 | Attorney with Garvey, Schubert, and Barer)

Emily Plec (December 2011 - June 2013 | Faculty member, Western Oregon University)

Preston Pulliams (July 2007 – June 2012 | President, Portland Community College)

Kirk Schueler (March 2009 - June 2013 | Chief Administrative Officer, St. Charles Health System)

David Yaden (September 2008 - June 2012 | Consultant)

The University of Oregon Foundation Board, selected for their professional expertise and consistent support of the university - most of them UO alumni - are private citizens who donate their time to help the Foundation and the University. The trustees serve three-year terms and meet three times a year. The board hires the Foundation’s executive director, sets policy, and oversees operations. Board members also serve as advocates for the university’s interests.

**Officers**

| Norman H. Brown, Jr., Board Chair |
| Jon P. Anderson, Board Chair Elect |
| Steven J. Holwerda, Secretary and Treasurer |

**Trustees at Large**

| J. Scott Andrews |
| Andrew S. Berwick, Jr. |
| Larry S. Bruton |
| Michael D. Couch |
| Timothy “Tim” W. Foo |
| Cheryl L. Ramberg Ford |
| Robert C. Fulton |
| Joseph H. Gonyea II |
| Edwin J. Hagerty |
| Thomas H. Hartfield |
| Stuart “Stu” W. Jackson |
| Amy Rittenberg-Kari |
| Abbott J. Keller |
| Gwendolyn H. Lillis |
| Lorry I. Lokey |
| Edward L. Maletis |
| Sammie McCormack |
| J. Douglas McKay |
| Janice M. Monti |
| Douglas W. Oas |
| Susie Yancey Papé |
| Cheryl D. Perrin |
| Ginerva Ralph |
| Mark S. Richards |
| Dwayne S. Richardson |
| Rohn M. Roberts |
| Chris A. Smith |
| Stacey M. Squires |
| Sondria S. Stephens |
| David B. Taylor |
| Vicki J. Toyohara-Mukai |
| Robert F. Turner |
| Dana L. Wade |
| Michael B. Wilkes |

Katherine H. Gurun

Iain E. More

Richard Seow

James W. Shephard

Anthony S. O. Wong

2011 University of Oregon Profile 5
Enrollment by Student Level
Fall 2011

Male: 48%
Female: 52%

Enrollment by School/College
by First Academic major
(Fall Term)

<table>
<thead>
<tr>
<th>School/College</th>
<th>2011</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architecture and Allied Arts</td>
<td>1,735</td>
<td>1,670</td>
<td>1,599</td>
</tr>
<tr>
<td>Arts and Sciences</td>
<td>14,345</td>
<td>13,804</td>
<td>12,762</td>
</tr>
<tr>
<td>Business Admin</td>
<td>3,436</td>
<td>3,283</td>
<td>3,360</td>
</tr>
<tr>
<td>Education</td>
<td>1,375</td>
<td>1,364</td>
<td>1,323</td>
</tr>
<tr>
<td>Journalism and Communication</td>
<td>1,796</td>
<td>1,534</td>
<td>1,480</td>
</tr>
<tr>
<td>Law</td>
<td>563</td>
<td>575</td>
<td>598</td>
</tr>
<tr>
<td>Music and Dance</td>
<td>457</td>
<td>472</td>
<td>478</td>
</tr>
<tr>
<td>Interdisciplinary Studies</td>
<td>45</td>
<td>50</td>
<td>69</td>
</tr>
<tr>
<td>Unclassified</td>
<td>12</td>
<td>15</td>
<td>12</td>
</tr>
<tr>
<td>Nonmatriculated</td>
<td>683</td>
<td>622</td>
<td>705</td>
</tr>
<tr>
<td>Total</td>
<td>24,447</td>
<td>23,389</td>
<td>22,386</td>
</tr>
</tbody>
</table>

Fall 2011 Headcount – 24,447

Full-Time: 90%
Part-Time: 10%

New/Newly Admitted: 28%
Continuing or Returning: 72%

Enrollment by Residency Type
Fall 2011

<table>
<thead>
<tr>
<th>Non-Resident Grade</th>
<th>10%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Resident Undergrad</td>
<td>33%</td>
</tr>
<tr>
<td>Resident Grad</td>
<td>51%</td>
</tr>
<tr>
<td>Resident UG</td>
<td>6%</td>
</tr>
</tbody>
</table>

Enrollment by Ethnicity
Fall 2011

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian</td>
<td>5.2%</td>
</tr>
<tr>
<td>African American</td>
<td>1.8%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>5.8%</td>
</tr>
<tr>
<td>Native American</td>
<td>0.8%</td>
</tr>
<tr>
<td>Native Hawai/i/Pac Islndr</td>
<td>0.6%</td>
</tr>
<tr>
<td>Multi-Ethnic</td>
<td>3.4%</td>
</tr>
<tr>
<td>White (Non-Hispanic)</td>
<td>69.8%</td>
</tr>
<tr>
<td>International Students</td>
<td>8.3%</td>
</tr>
<tr>
<td>Declined to Respond</td>
<td>4.4%</td>
</tr>
</tbody>
</table>

1 Non-U.S. citizens and non-immigrant students with F1/J1 visa
Residency | Degrees

Fall 2011 Enrollment by Home County in Oregon

UO Residency to OUS Defined Peers
(Fall 2011)

<table>
<thead>
<tr>
<th>University</th>
<th>2011</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Univ of Oregon</td>
<td>10%</td>
<td>6%</td>
<td>33%</td>
</tr>
<tr>
<td>Indiana Univ</td>
<td>18%</td>
<td>9%</td>
<td>27%</td>
</tr>
<tr>
<td>Univ of Cal, Santa Barbara</td>
<td>4%</td>
<td>11%</td>
<td>5%</td>
</tr>
<tr>
<td>Univ of Colorado, Boulder</td>
<td>6%</td>
<td>12%</td>
<td>29%</td>
</tr>
<tr>
<td>Univ of Iowa</td>
<td>15%</td>
<td>15%</td>
<td>30%</td>
</tr>
<tr>
<td>Univ of Michigan</td>
<td>20%</td>
<td>16%</td>
<td>23%</td>
</tr>
<tr>
<td>Univ of N.C., Chapel Hill</td>
<td>14%</td>
<td>23%</td>
<td>12%</td>
</tr>
<tr>
<td>Univ of Virginia</td>
<td>19%</td>
<td>12%</td>
<td>21%</td>
</tr>
<tr>
<td>Univ of Washington</td>
<td>16%</td>
<td>19%</td>
<td>16%</td>
</tr>
</tbody>
</table>

Degrees Awarded by School/College
Bachelor’s, Master’s, JD, and Doctoral
(Academic Year)

<table>
<thead>
<tr>
<th>School/College</th>
<th>2011</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architecture and Allied Arts</td>
<td>517</td>
<td>518</td>
<td>500</td>
</tr>
<tr>
<td>Arts and Sciences</td>
<td>2,830</td>
<td>2,768</td>
<td>2,604</td>
</tr>
<tr>
<td>Business Administration</td>
<td>684</td>
<td>665</td>
<td>621</td>
</tr>
<tr>
<td>Education</td>
<td>468</td>
<td>430</td>
<td>503</td>
</tr>
<tr>
<td>Interdisciplinary Studies</td>
<td>26</td>
<td>28</td>
<td>24</td>
</tr>
<tr>
<td>Journalism and Communication</td>
<td>383</td>
<td>355</td>
<td>315</td>
</tr>
<tr>
<td>Law</td>
<td>203</td>
<td>210</td>
<td>181</td>
</tr>
<tr>
<td>Music and Dance</td>
<td>99</td>
<td>94</td>
<td>89</td>
</tr>
<tr>
<td>Total Degrees</td>
<td>5,210</td>
<td>5,068</td>
<td>4,837</td>
</tr>
<tr>
<td>Certificates</td>
<td>145</td>
<td>215</td>
<td>313</td>
</tr>
</tbody>
</table>
Student Retention and Graduation

One Year Retention Rate of UO to OUS Defined Peers
First-time Freshmen¹, Cohort Year 2009

Graduate Rates of UO to OUS Defined Peers
First-time Freshmen¹, Cohort Year 2004

First-time freshmen are defined as a GED or High School transfer taking 12 credit hours or more for a current admission term. Cohort groups are based on fall term enrollment only. The retention rate is the percentage of the cohort group that enrolled at the beginning of the second year of study. Graduation rate is the percentage of the cohort group that graduated, with the graduation rate being an accumulative percentage.
University of Oregon Summer session offers a carefully designed curriculum with many opportunities for personal enrichment and career development.
Entering Freshman Class

Ethnic Background

Fall 2011
- White: 70%
- Other: 23%
- Declined: 7%
- Int'l Students: 6%

Fall 2002
- White: 80%
- Other: 14%
- Declined: 8%
- Int'l Students: 1%

Ethnic background is self-reported. International students are non-U.S. citizens and non-immigrants.

Distribution of High School Grade Point Average

Mean: 2011 = 3.59; 2006 = 3.50; 2001 = 3.43;
The Office of International Affairs is charged with leading the campus-wide coordination of international efforts. The Office of International Affairs administers the University’s study abroad, internship programs, and international exchange agreements, providing advising and support for international students and faculty, as well as overseeing the operations of the Mills International Center, and AHA International. The university enrolls more than 2,000 international students from nearly 90 countries, and sponsors 165 study abroad programs in about 90 countries. More than 1,000 UO students participate in study or internships abroad each year. AHA International, located in Portland, OR, is a study abroad program provider offering programs in Europe, Africa, Asia, Latin America, and Oceania.

International Students and Scholars by Geographic Region of Origin
Fall 2011

International Students

International Scholars

International Students by School or College
Fall 2011
Around 25% of undergraduate students study abroad during their tenure at the UO. Throughout the 2010-11 academic year, over 1,000 UO students participated in study or internship programs abroad. Sponsoring more than 165 study and internship programs abroad, UO Study Abroad Programs offer students opportunities to expand their educational horizons in more than 90 countries.
UO Full-Time Tuition and Fees Compared to OUS Defined Peers
Fall 2011

Note: Tuition and mandatory fee amounts reported are for new freshmen undergraduates and first year doctoral students in an Arts and Sciences program, as defined by each institution. No discounts are applied.

2011-12 Academic Year Student Budget
For Undergraduate Students Living in Residence Halls
(The figures provided are estimates and are for planning purposes only)

Resident $22,052
- Housing 44%
- Tuition & Fees 40%
- Books & Supplies 5%
- Personal Expenses 11%

Non-Resident $40,916
- Housing 24%
- Tuition & Fees 68%
- Books & Supplies 2%
- Personal Expenses 6%
Alumni

Where UO Alumni Live Today

Top Ten International Spots Alumni Call Home:

- Canada
- Japan
- Taiwan R.O.C.
- Singapore
- Republic of Korea
- Indonesia
- Hong Kong
- Germany
- Thailand
- Australia

Total Number of Alumni: 217,668

Total Number of Living Alumni: 191,249
The University of Oregon has a long tradition of strong alumni relations, and has had an international alumni program for the last 30 years. Currently there are over 12,000 alumni living outside the United States.

Alumni Living Abroad by School/College

Alumni Living Abroad by Geographic Region

- East Asia 34%
- Southeast Asia 19%
- Europe 15%
- North America 18%
- South & Central Asia 2%
- Middle East 3%
- Africa 2%
- Oceana & Pacific 4%
- Latin America 3%
- South America 4%
University Employees

University Employees

Total Employees\(^1\) by Type
Fall 2011 Headcount: 4,847

- Faculty 41%
- Other Professionals 26%
- Clerical/Secretarial 14%
- Skilled Craft 3%
- Tech/Para-Professional 7%
- Svc/Maintenance 8%
- Administrators 1%

UO Endowed Chairs and Professorships

Endowed faculty positions make a tremendous difference in the university’s ability to retain top faculty members and to recruit new professors who bring fresh perspectives to campus. When a donor establishes an endowed chair or professorship, the endowment is invested, with only a portion of the investment earnings spent for the position. The annual allocation can be used to supplement a professor’s salary and provide funds for such purposes as hiring graduate assistants or interns, or for travel, research, or supplies.

Arts and Sciences - 47
Business - 26
Law - 16
Architecture and Allied Arts - 14

Journalism and Communication - 10
Education - 9
Music and Bach Festival - 4
Library System - 4

Intercollegiate Athletics - 3
Other - 4

TOTAL - 137

Employees\(^1\) by Ethnicity
Fall 2011

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th>2011</th>
<th>2006</th>
<th>2001</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian</td>
<td>6%</td>
<td>5%</td>
<td>4%</td>
</tr>
<tr>
<td>Pacific Islander</td>
<td>&lt;1%</td>
<td>&lt;1%</td>
<td>&lt;1%</td>
</tr>
<tr>
<td>African American</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>4%</td>
<td>3%</td>
<td>3%</td>
</tr>
<tr>
<td>Native American</td>
<td>1%</td>
<td>2%</td>
<td>1%</td>
</tr>
<tr>
<td>Multi-Ethnic</td>
<td>1%</td>
<td>1%</td>
<td>&lt;1%</td>
</tr>
<tr>
<td>White (Non-Hispanic)</td>
<td>81%</td>
<td>84%</td>
<td>88%</td>
</tr>
<tr>
<td>Declined to Respond</td>
<td>6%</td>
<td>4%</td>
<td>3%</td>
</tr>
</tbody>
</table>

\(^1\) Includes all Faculty, Officers of Administration, and Classified employee positions (including post-retirement appointments) receiving pay as of October 31, 2011. Post-retirement appointments total 90 Faculty, 36 Officers of Administration, and 16 Classified. Does not include 1,472 Graduate Assistants, 3,346 student employees, or 486 temporary employees. (Temporary appointments are support staff typically working less than 6 months.) Does not include courtesy appointments.

At least 122 current UO faculty members have been named Fulbright Scholars, at least 60 have been named Guggenheim Fellows, 10 are members of the American Academy of Arts and Sciences, 6 are members of the National Academy of Sciences, and 1 is a National Medal of Science winner.
### Employees by Category and Area

<table>
<thead>
<tr>
<th>Category</th>
<th>AAA</th>
<th>Education</th>
<th>Law</th>
<th>LCB</th>
<th>Music</th>
<th>Research/Institutes</th>
<th>Academic Support</th>
<th>Student Affairs</th>
<th>Operating Support</th>
<th>Auxiliaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>39%</td>
<td>39%</td>
<td>29%</td>
<td>37%</td>
<td>36%</td>
<td>35%</td>
<td>13%</td>
<td>13%</td>
<td>27%</td>
<td>12%</td>
</tr>
<tr>
<td>Administrators</td>
<td>4%</td>
<td>7%</td>
<td>15%</td>
<td>14%</td>
<td>7%</td>
<td>11%</td>
<td>21%</td>
<td>21%</td>
<td>21%</td>
<td>21%</td>
</tr>
<tr>
<td>and Officers</td>
<td>8%</td>
<td>10%</td>
<td>13%</td>
<td>10%</td>
<td>4%</td>
<td>4%</td>
<td>15%</td>
<td>5%</td>
<td>16%</td>
<td>21%</td>
</tr>
<tr>
<td>GTF</td>
<td>23%</td>
<td>10%</td>
<td>6%</td>
<td>18%</td>
<td>35%</td>
<td>33%</td>
<td>14%</td>
<td>3%</td>
<td>30%</td>
<td>59%</td>
</tr>
<tr>
<td>Students</td>
<td>24%</td>
<td>9%</td>
<td>18%</td>
<td>21%</td>
<td>14%</td>
<td>26%</td>
<td>4%</td>
<td>5%</td>
<td>29%</td>
<td>8%</td>
</tr>
<tr>
<td>Temporary</td>
<td>2%</td>
<td>2%</td>
<td>1%</td>
<td>2%</td>
<td>2%</td>
<td>5%</td>
<td>4%</td>
<td>5%</td>
<td>5%</td>
<td>4%</td>
</tr>
</tbody>
</table>

#### Table: Employee Distribution by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>AAA</th>
<th>Education</th>
<th>Honors College</th>
<th>Journalism</th>
<th>Law</th>
<th>LCB</th>
<th>Music</th>
<th>Research/Institutes</th>
<th>Academic Support</th>
<th>Student Affairs</th>
<th>Operating Support</th>
<th>Auxiliaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>183 (9%)</td>
<td>299 (15%)</td>
<td>18 (1%)</td>
<td>56 (3%)</td>
<td>60 (3%)</td>
<td>93 (5%)</td>
<td>82 (4%)</td>
<td>236 (12%)</td>
<td>128 (6%)</td>
<td>-</td>
<td>1 (0%)</td>
<td>127 (6%)</td>
</tr>
<tr>
<td>Administrators</td>
<td>37 (2%)</td>
<td>141 (9%)</td>
<td>7 (0%)</td>
<td>9 (1%)</td>
<td>26 (2%)</td>
<td>25 (2%)</td>
<td>15 (1%)</td>
<td>72 (6%)</td>
<td>158 (12%)</td>
<td>15 (1%)</td>
<td>0 (0%)</td>
<td>0 (0%)</td>
</tr>
<tr>
<td>and Officers</td>
<td>108 (7%)</td>
<td>77 (5%)</td>
<td>0 (0%)</td>
<td>44 (3%)</td>
<td>1 (0%)</td>
<td>44 (3%)</td>
<td>10 (1%)</td>
<td>90 (6%)</td>
<td>87 (6%)</td>
<td>175 (5%)</td>
<td>26 (2%)</td>
<td>31 (1%)</td>
</tr>
<tr>
<td>GTF</td>
<td>110 (3%)</td>
<td>70 (2%)</td>
<td>16 (0%)</td>
<td>29 (1%)</td>
<td>85 (3%)</td>
<td>52 (2%)</td>
<td>80 (5%)</td>
<td>72 (6%)</td>
<td>258 (8%)</td>
<td>353 (11%)</td>
<td>5 (0%)</td>
<td>31 (1%)</td>
</tr>
<tr>
<td>Students</td>
<td>9 (2%)</td>
<td>70 (2%)</td>
<td>0 (0%)</td>
<td>1 (0%)</td>
<td>85 (3%)</td>
<td>29 (2%)</td>
<td>31 (1%)</td>
<td>72 (6%)</td>
<td>480 (14%)</td>
<td>353 (11%)</td>
<td>0 (0%)</td>
<td>179 (7%)</td>
</tr>
<tr>
<td>Temporary</td>
<td>9 (2%)</td>
<td>-</td>
<td>0 (0%)</td>
<td>1 (0%)</td>
<td>4 (0%)</td>
<td>0 (0%)</td>
<td>9 (2%)</td>
<td>-</td>
<td>22 (5%)</td>
<td>58 (12%)</td>
<td>-</td>
<td>486 (10%)</td>
</tr>
</tbody>
</table>

**Total**          | 1,984 (100%) | 1,278 (100%) | 1,585 (100%) | 1,472 (100%) | 3,346 (100%) | 486 (10%)   |
The University of Oregon fuels the economic growth of Oregon with research grants and contracts, federal financial aid, out-of-state student spending, private gifts, construction contracts, intercollegiate and national athletic events, and cultural events.

The University of Oregon effectively leverages state support via external funding sources. With a state appropriation of $56 million in FY2010-11, the UO generated $2.12 billion in economic activity. This is in part due to the University’s ability to attract revenue into the state from external sources, including:

<table>
<thead>
<tr>
<th>Nonresident Students</th>
<th>Research and Grants</th>
<th>Visitors</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Out-of-state students pay more than 3x the tuition charged to in-state students</td>
<td>• UO researchers brought in a record $110 million in competitively awarded external funding in 2010-11, 90% from outside the state</td>
<td>• The University hosts numerous attractions that make it and the surrounding community a significant tourist destination</td>
</tr>
<tr>
<td></td>
<td>• Research innovations, via licensing revenue, contributed $7.9M to the Oregon economy in 2010-11</td>
<td></td>
</tr>
<tr>
<td>Tuition: $179,587,575</td>
<td>Research (federal and sub-federal awards only): $98,476,259</td>
<td></td>
</tr>
<tr>
<td>Spending: $104,381,458</td>
<td></td>
<td>Spending: $6,395,648</td>
</tr>
</tbody>
</table>

Total Revenue: $388,840,940

The University of Oregon is a key driver of the Oregon economy. Direct spending by the UO, students, and visitors accounted for over $1.1 billion in FY2010-11. The total impact of this spending was more than $2.1 billion, including:

<table>
<thead>
<tr>
<th>Construction</th>
<th>Vendors</th>
<th>Jobs</th>
</tr>
</thead>
<tbody>
<tr>
<td>• UO construction spending contributed $195M to the state economy, $118M in household earnings, and 3,180 jobs</td>
<td>• The UO paid $391 million to Oregon vendors, 90 percent of which were small businesses</td>
<td>• UO directly and indirectly supported 21,000 jobs in Oregon, with associated household earnings of $706M</td>
</tr>
</tbody>
</table>

For Every $1 in State Appropriation

The UO generates $37.79 in Economic Activity
### Revenues and Expenditures

#### 2010-11 Total Current Fund

#### Revenues

- Tuition and Fees: $768.3 Million
- State Appropriations: 9%
- Gifts, Grants, and Contracts: 19%
- Other Revenues: 15%
- Auxiliary Enterprises: 16%
- Other Operating Expenses: 6.7%
- Sales & Other Revenues: 4%

#### Expenditures

- Instruction, Public Service, and Research: 48%
- Auxiliary Programs: 20%
- Operations and Maintenance: 4%
- Institutional Support: 9%
- Student Services: 4%
- Other Revenues: 2%
- Student Aid: 2%

#### FY09 FY10 FY11

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>%</th>
<th>$</th>
<th>%</th>
<th>$</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues (in thousands)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>203,974</td>
<td>33.3%</td>
<td>243,054</td>
<td>32.3%</td>
<td>285,187</td>
<td>37.1%</td>
</tr>
<tr>
<td>State Appropriation1</td>
<td>73,121</td>
<td>11.9%</td>
<td>66,794</td>
<td>8.9%</td>
<td>66,528</td>
<td>8.7%</td>
</tr>
<tr>
<td>Gifts, Grants and Contracts</td>
<td>127,223</td>
<td>20.8%</td>
<td>125,395</td>
<td>16.7%</td>
<td>147,109</td>
<td>19.1%</td>
</tr>
<tr>
<td>Sales and Other Revenues</td>
<td>28,526</td>
<td>4.7%</td>
<td>29,361</td>
<td>3.9%</td>
<td>30,542</td>
<td>4.0%</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>100,911</td>
<td>16.5%</td>
<td>114,371</td>
<td>15.2%</td>
<td>126,616</td>
<td>16.5%</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>78,712</td>
<td>12.9%</td>
<td>173,975</td>
<td>23.1%</td>
<td>112,298</td>
<td>14.6%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>612,467</td>
<td>100.0%</td>
<td>752,950</td>
<td>100.0%</td>
<td>768,280</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

1. Includes Federal Stimulus Dollars.

#### Expenditures (in thousands)

- Instruction: 29.4%
- Research: 12.5%
- Public Service: 5.3%
- Academic Support: 6.4%
- Student Services: 4.1%
- Auxiliary Programs: 19.6%
- Operations and Maintenance: 3.6%
- Institutional Support: 8.4%
- Student Aid: 2.5%
- Other Operating Expenses: 8.3%

#### FY09 FY10 FY11

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>%</th>
<th>$</th>
<th>%</th>
<th>$</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>179,363</td>
<td>29.4%</td>
<td>183,121</td>
<td>28.4%</td>
<td>205,185</td>
<td>30.3%</td>
</tr>
<tr>
<td>Research</td>
<td>76,231</td>
<td>12.5%</td>
<td>78,679</td>
<td>12.2%</td>
<td>82,767</td>
<td>12.2%</td>
</tr>
<tr>
<td>Public Service</td>
<td>32,125</td>
<td>5.3%</td>
<td>33,502</td>
<td>5.2%</td>
<td>37,713</td>
<td>5.6%</td>
</tr>
<tr>
<td>Academic Support</td>
<td>39,290</td>
<td>6.4%</td>
<td>38,390</td>
<td>6.0%</td>
<td>40,556</td>
<td>6.0%</td>
</tr>
<tr>
<td>Student Services</td>
<td>24,787</td>
<td>4.1%</td>
<td>25,483</td>
<td>4.0%</td>
<td>27,856</td>
<td>4.1%</td>
</tr>
<tr>
<td>Auxiliary Programs</td>
<td>119,759</td>
<td>19.6%</td>
<td>141,991</td>
<td>22.0%</td>
<td>132,956</td>
<td>19.6%</td>
</tr>
<tr>
<td>Operations and Maintenance</td>
<td>22,268</td>
<td>3.6%</td>
<td>26,298</td>
<td>4.1%</td>
<td>29,696</td>
<td>4.4%</td>
</tr>
<tr>
<td>Institutional Support</td>
<td>51,353</td>
<td>8.4%</td>
<td>54,218</td>
<td>8.4%</td>
<td>59,169</td>
<td>8.7%</td>
</tr>
<tr>
<td>Student Aid</td>
<td>15,315</td>
<td>2.5%</td>
<td>17,122</td>
<td>2.7%</td>
<td>15,749</td>
<td>2.3%</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>50,442</td>
<td>8.3%</td>
<td>45,914</td>
<td>7.1%</td>
<td>45,192</td>
<td>6.7%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>610,933</td>
<td>100.0%</td>
<td>644,718</td>
<td>100.0%</td>
<td>676,839</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

#### Increase/(Decrease) in Net Assets

- FY09: $1,534
- FY11: $91,441
Grants and contracts received by the University of Oregon in 2010-11 totaled $110,161,835.

Source of Award by Agency Type

Federal & Sub-Federal 89%
- Department of Defense 8%
- Department of Education 30%
- Department of Energy 4%
- Department of Health & Human Services 27%
- National Science Foundation 14%
- Other 6%

State 1%
- Associations 1%
- Corporations 1%
- Foundations 6%
- Other 2%

Other 10%
- Includes: Associations 1%
- Corporations 1%
- Foundations 6%
- Other 2%

Awards by Home Unit of Principal Investigator

College of Arts and Sciences 59%
College of Education 30%
School of Architecture and Allied Arts 4%
Other Units 3%
School of Music, School of Journalism, and Lundquist College of Business <1%
VP Research 3%
Museums <1%

Funding by primary purpose of award:
- Instruction 6%
- Public Service Projects 17%
- Research 77%

PROPOSALS

852 proposals were submitted with requests totaling $153 million in first-year funding.

Over 62% of the applications were for new or competitive renewal grants.

90% of the total first-year funding requests were for federal support, totaling $136.6 million.
A separate legal entity from the university, the Foundation is a private, nonprofit corporation that receives records, invests, and distributes funds resulting from private gifts to the university for purposes such as student scholarships, faculty support, academic programs, and building improvements.

Total Gifts and Pledges for 2010-11:
$96,700,000

2010-11 Spending for University Programs

Academic Support
- Faculty Support $1,528,000
- Instructional and Research Programs 4,131,000
- Total, Academic Support $5,659,000

Student Aid
- Academic, Merit and Need Scholarships $5,313,000
- Student Athletic Scholarships 8,224,000
- Student Loans and Wages 147,000
- Total, Student Aid $13,684,000

Other University Support
- Supplies and Operating Expenses $18,955,000
- Salaries and Other Personnel Costs 5,224,000
- Facilities and Equipment 49,205,000
- Total, Other University Support $73,384,000

Total From Foundation Unrestricted Gifts and Pledges $2,161,000

Total Direct University Support $94,888,000
University Housing offers a wide variety of options for UO students. With eight residence hall complexes and five apartment/home communities, more than 4,100 students live in university-related housing. University Housing provides unique opportunities for students to participate in close-knit communities and become engaged with the broader campus experience.

**2011-12 Full Year Rates**

*Residence Hall Room and Board (with standard meal plan)*

- Small Single: $10,450
- Large Single: $11,875
- Standard Double: $9,501
- Deluxe Double: $11,400
- Deluxe Sm Single: $14,723
- Deluxe Lg Single: $16,385

**Family Housing and University Apartments** offer an environment suitable for students with children, graduate students, and undergraduate students at least 21 years of age.

**Fall 2011 Occupancy: 432**

- Units with Graduates: 68%
- Units with Undergrads: 32%

The University Health Center provides a wide variety of medical services and preventive health education and promotion programs for currently enrolled UO students who have been assessed the university health fee at its convenient campus location on the corner of 13th and Agate. UHC services are provided by highly qualified staff including physicians specializing in family medicine, psychiatry, gynecology and sports medicine; adult, family, women’s health and psychiatric nurse practitioners; registered nurses; a dentist and dental hygienists; a dietitian; a diabetic educator; laboratory and x-ray technologists; pharmacists; athletic trainers and physical therapists; professional health educators; and support staff. All are dedicated to providing excellent health care to students.

There are over 60,000 student visits to the physicians, nurse practitioners, nurses, and ancillary departments in the Health Center.
Intercollegiate Athletics will sponsor 19 sports for men and women, involving more than 500 athletes, during the 2011-12 year. Athletes in at least 15 of 19 sports represented the UO in post-season play in 2011-12.

**Men's Sports**
- Baseball
- Basketball
- Cross Country
- Football
- Golf
- Indoor Track and Field
- Tennis
- Outdoor Track and Field

**Women's Sports**
- Acrobatics and Tumbling
- Basketball
- Cross Country
- Golf
- Indoor Track and Field
- Lacrosse
- Outdoor Track and Field
- Soccer
- Softball
- Tennis
- Volleyball

Since 1894, the UO has won 21 national team titles and has had 107 individual national champions, in addition to accumulating 85 Academic All-Americans.

Parking at the University is at a premium. With record enrollments and major construction projects around campus during the 2011-12 academic year, alternative transportation -- biking, walking, bus, or carpooling -- is encouraged.

**Person to Bike Parking Space Ratio** 5:1  **Person to Car Parking Space Ratio** 9:1

**Parking Spaces by Type**

**Annual Permit Fees**

- **2011-12**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

- **2010-11**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

- **2009-10**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

- **2008-09**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

- **2007-08**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

- **2006-07**
  - Student: $85
  - Faculty/Staff: $300
  - Reserved Space: $81
  - Motorcycle: $81

Parking will be the only university in the state this year that does not subsidize athletics, and one of only a few in the country with a completely self-sufficient athletic program.
Located in the heart of campus, the **Erb Memorial Union (EMU)** is the center of campus life at the University of Oregon.

**PROGRAMS**
- Associated Students of the University of Oregon (ASUO)
- Club Sports
- Craft Center
- Cultural Forum
- Holden Leadership Center
- KWVA Radio 88.1 FM
- Mills International Center
- Multicultural Center
- Outdoor Program
- Women’s Center

**SERVICES**
- Adell McMillan Art Gallery
- Aperture Photography Gallery
- ATMs
- Break Pool Hall
- Campus Copy Center
- Computer Lab
- Information Center
- Moss Street Children’s Center
- UO Photo ID Office
- UO Scheduling & Events
- UO Ticket Office
- Wireless Ethernet

**FOOD**
- Buzz Coffeehouse
- Holy Cow Café
- Marketplace Café
- Mangiamo
- Panda Express
- Subway
- Union Market

**Board of Directors** - The Board is responsible for making general policy decisions and long-range plans for the operation of the EMU. Twelve students, three faculty members, and one EMU staff member comprise the Board.

---

The **University of Oregon Counseling and Testing Center (UCTC)** provides comprehensive mental health and testing services to UO students. Our primary mission is to be partners in facilitating students’ academic and personal success. We strive to be a culturally competent organization and to support the entire university in pursuit of this goal.

### Students Served in UCTC

<table>
<thead>
<tr>
<th>Phone triages: 1,464 sessions</th>
<th>Outreach/Consultation</th>
<th>Testing types</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial Assessments: 1,013 sessions</td>
<td>Students: 379 hours Faculty/Staff: 65 hours</td>
<td>Test Administrations: 16,686</td>
</tr>
<tr>
<td>Individual Therapy: 5,845 sessions</td>
<td>Mixed Fac/Students: 118 hours</td>
<td>Testing types:</td>
</tr>
<tr>
<td>Group Therapy: 1,390 hours</td>
<td>Parents/Prospective Students: 54 hours</td>
<td>7,010 Placement (Math, Language)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3,444 National Tests (CBEST, GRE, LSAT etc)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2,139 Accommodated Test*</td>
</tr>
</tbody>
</table>

* Accommodated tests increasing annually

### Group Topics Include

| Alcohol and Drug Coping Skills | Eating Disorders Men’s Skills | Grief and Loss Stress Management | Understanding Self and Others International Women |

### Population Served in Counseling

<table>
<thead>
<tr>
<th>Demographic of Therapy Clients</th>
<th>Ethnic Background</th>
<th>Class</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Age 22 Years</td>
<td>Asian/Pacific Islander 9%</td>
<td>Freshman 27%</td>
</tr>
<tr>
<td>Female 62%</td>
<td>African American 2%</td>
<td>Sophomores 20%</td>
</tr>
<tr>
<td>Male 38%</td>
<td>Hispanic 4%</td>
<td>Juniors 19%</td>
</tr>
<tr>
<td>Transgender &lt;1%</td>
<td>Native American 1%</td>
<td>Seniors 24%</td>
</tr>
</tbody>
</table>

### Most Pressing Issues

<table>
<thead>
<tr>
<th>Academic Concerns</th>
<th>Family Issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol/Drug Use</td>
<td>Relationships</td>
</tr>
<tr>
<td>Anxiety</td>
<td>Self Esteem</td>
</tr>
<tr>
<td>Adjustment</td>
<td>Stress</td>
</tr>
<tr>
<td>Declined to Respond</td>
<td>White (Non-Hispanic) 70%</td>
</tr>
</tbody>
</table>

32 2011 University of Oregon Profile
Campus Facilities

Available Building Space by Department Type

- **Total Insured Value:** $2,089,035,914
- **Buildings built prior to 1970:** 51%
- **Libraries & Museums:** 10%
- **Rsch Ctrs & Institutes:** 6%
- **Administration:** 8%
- **Student Services:** 7%
- **Leased/Remodel:** 1%
- **Academic Departments:** 23%
- **Classrooms:** 3%
- **Housing:** 21%
- **Student Union:** 4%
- **Athletics:** 13%
- **Parking Structures:** 4%
- **Student Health:** < 1%
- **Completed Capital Projects (previous 5 years):**
  - Anstett Hall Renovation
  - Chiles Center Remodel
  - College of Education Additions/HEDCO Bldg
  - Energy Center (Chiller) Phase 1
  - Fenton Hall Deferred Maintenance
  - Ford Alumni Center
  - Hayward Field Improvements
  - Jaqua Academic Center
  - Lorry I. Lokey Laboratories
  - Matthew Knight Arena
  - Miller Theater Complex Expansion
  - MNCH Curation Facility
  - Peterson Hall Renovation
  - P.K. Park Baseball Stadium
  - School of Music Additions
  - Underground Parking Structure
  - Univ Health & Counseling Expansion
- **Current Projects:**
  - Allen Hall Expansion & Remodel (2012)
  - Casanova Extension (2013)
  - East Campus Residence Hall (2012)
  - Huestis Hall Basement Remodel/Expansion (2013)
  - Lewis Integrative Science Building (2012)
  - Soccer/Lacrosse Facility (2012)
  - Straub Hall Deferred Maintenance and Renovation

Number of Building on the Central Campus: 80

UO Campus: 295 Acres
Glossary

Academic Support. The general functions of the university that support and enhances education. Includes libraries, museums, graduate school, and dean’s offices.

Administrators. Employees who have primary responsibility for management of the institution or specific departments or subdivisions. Examples include the president, vice presidents, deans, and directors of major administrative units.

Admitted Student. Students who are formally admitted to university degree or certification programs.

Auxiliaries. Departments or subunits that offer services to students and members of the faculty and staff for a fee, without support from state general fund appropriations. Examples include housing, dining halls, student health center, student union, printing, and parking.

Classified Employees. Employees who, under state law, are not appointed with faculty rank or are specifically exempted. They are governed by rules and regulations published and administered by the Personnel Division of the Executive Department of the State of Oregon and/or by the terms and conditions of collective bargaining agreements.

Clerical, Secretarial. Employees whose assignments are typically clerical or secretarial in nature. Examples include bookkeepers, clerk typists, payroll clerks, and library clerks.

Courtesy Appointments. Academic rank appointments offered on a purely courtesy basis. No salary or wages are involved.

Faculty. The faculty designation includes instructional, research, adjunct, and visiting faculty members. Adjunct faculty are members who hold regular positions outside the university (e.g., physicians, lawyers, architects) and who are temporarily hired for teaching, research, or service to make use of their special talents or knowledge. Visiting faculty are members who come to the university from another institution for an appointment of a year or less, sometimes to fill a temporary vacancy.

Graduate Assistants. Graduate assistants include teaching assistants, who teach in the classroom, lead discussion sessions, and grade student work, and research assistants, who are paid from research grants to work on faculty research projects.

Instruction. Units of the university that offer courses and teach students are included in the category.

Instructional Faculty. Faculty members responsible for the instructional programs who hold the rank of professor, associate professor, assistant professor, instructor, lecturer, research associate, research assistant, or the equivalent of any of these academic ranks. Does not include graduate teaching assistants or graduate research assistants.

Non-Admitted Student. Students who are not admitted to university degree or certification programs. Enrollment is limited to a maximum of eight credit hours per term. Non-admitted students usually take courses through the Community Education Program.

Officers of Administration. Employees whose primary assignments are administrative tasks related to the operation of the university. They are appointed to fixed-term contracts of one or two years and are not eligible for tenure within their administrative roles.