As you are aware, decisions about tuition increases that will go into effect fall 2019 are going to be very challenging given anticipated PERS rate increases. The University also faces a great deal of uncertainty in the Spring related to (1) the level of FY20 state appropriation, (2) our ability to increase enrollment to offset costs, and (3) our SEIU contract, which will be in negotiation. We likely will not have final information about each of these matters until the July to October time frame.

Two years ago, when faced with a similar set of uncertainties, the Board ended up approving a graduated tuition schedule for resident undergraduate tuition. Unfortunately, given the timing of the admissions cycle and the news coverage of the decision, this action had a negative impact on recruiting. Many people were not aware that tuition was ultimately reduced after the state increased its appropriation.

Given all of these factors, I plan to proceed with the following schedule for consideration of tuition increases:

- **March Board Meeting:** I plan to bring recommendations to the Board for rate increases related to non-resident undergraduate tuition, all graduate tuition increases, and mandatory fees.

- **June Board Meeting:** I plan to bring recommendations to the Board for a rate increase related to resident, undergraduate tuition. Waiting until June to set undergraduate resident tuition will provide the Board with more information about enrollment projections (based on May tuition deposits) and likely legislative outcomes for FY20 state appropriation. Hopefully, this will enable us to avoid the challenges that we faced two years ago when a high undergraduate resident rate increase (10.6%) was set in March, only to be reduced later in the year.

If you have any questions or concerns about the plan, please let me know.